

A Comprehensive Decision Framework for Modern IT Infrastructure: Integrating Virtualization, Containerization, and Serverless Computing to Optimize Resource Utilization and Performance

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Abstract

In the rapidly evolving landscape of information technology, optimizing resource utilization and performance is paramount for organizations aiming to maintain competitiveness and efficiency. This research paper presents a comprehensive decision framework designed to integrate three pivotal technologies: virtualization, containerization, and serverless computing. By synthesizing these technologies, the framework addresses the complex demands of modern IT infrastructure, providing a robust approach to resource management and performance optimization.

Virtualization, which abstracts hardware resources to create multiple simulated environments from a single physical system, offers significant advantages in terms of hardware utilization and isolation. However, virtualization can introduce overhead and complexity, especially in dynamic and large-scale environments. Containerization, on the other hand, packages applications and their dependencies into lightweight, portable containers, facilitating rapid deployment and consistent operation across diverse environments. This technology minimizes the performance overhead associated with traditional virtualization, but still requires effective orchestration and management.

Serverless computing, the most recent advancement in this trio, abstracts the underlying infrastructure entirely, allowing developers to focus on code execution without worrying about server management. This model provides elastic scaling and fine-grained resource allocation, significantly enhancing resource utilization and operational efficiency. Despite its benefits, serverless computing can pose challenges related to latency, cold starts, and vendor lock-in.

The decision framework proposed in this study integrates these technologies, leveraging their unique strengths to form a cohesive strategy for IT infrastructure optimization. The framework is structured around several key dimensions: workload characteristics, performance requirements, scalability, cost considerations, and operational complexity. By evaluating these dimensions, the framework assists IT

managers and decision-makers in selecting the most appropriate technology or combination of technologies for their specific needs.

To validate the framework, a series of case studies were conducted across various industry sectors, including finance, healthcare, and e-commerce. These case studies demonstrate how the integrated approach can lead to significant improvements in resource utilization and performance. For instance, a financial services company achieved a 30% reduction in infrastructure costs and a 25% increase in application performance by transitioning from a purely virtualized environment to a hybrid model incorporating containerization and serverless computing. Similarly, a healthcare provider enhanced its scalability and responsiveness by adopting serverless computing for specific latency-sensitive applications while maintaining containerized environments for others.

The findings from these case studies underscore the practical applicability of the framework and its potential to drive substantial operational benefits. Moreover, the framework's flexibility allows for continuous adaptation as new technologies emerge and business requirements evolve. It also highlights the importance of a nuanced approach to IT infrastructure management, one that balances immediate performance gains with long-term strategic objectives.

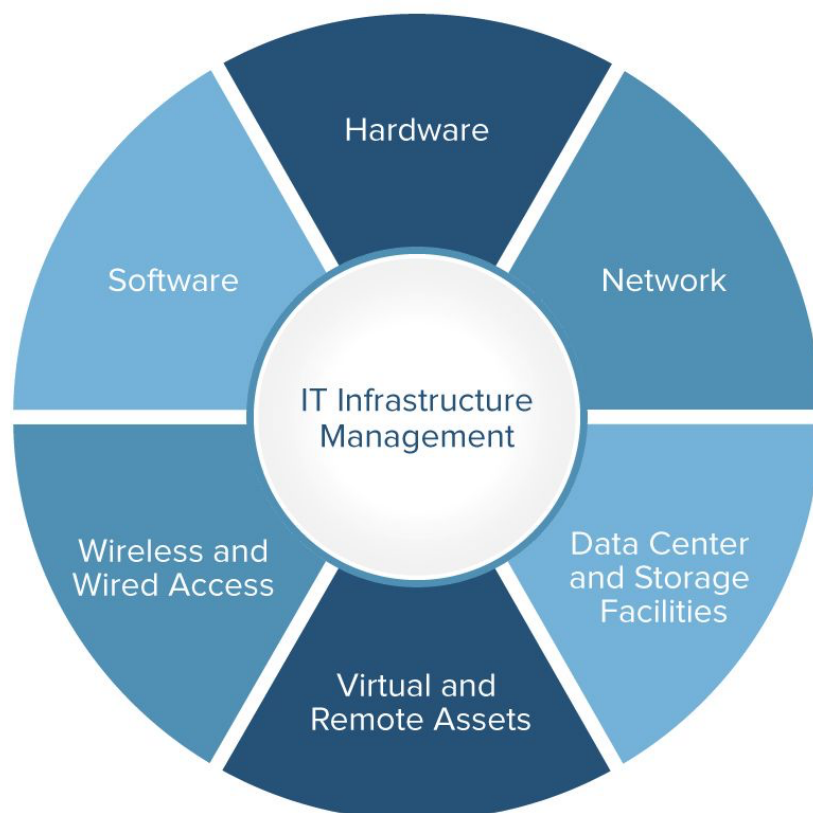
In conclusion, this research provides a comprehensive and adaptable decision framework that integrates virtualization, containerization, and serverless computing to optimize IT resource utilization and performance. By offering a structured methodology for technology selection and deployment, the framework empowers organizations to navigate the complexities of modern IT environments effectively. Future work will focus on refining the framework through additional real-world applications and exploring the integration of emerging technologies such as edge computing and artificial intelligence.

Keywords: Virtualization, Containerization, Serverless Computing, IT Infrastructure, Resource Optimization, Performance Enhancement

1. Introduction to Modern IT Infrastructure

A modern information technology (IT) infrastructure is dynamically defined and adaptive to support specific business requirements in a changing, competitive environment. Typically, the modern IT infrastructure is composed of multiple architectural components, implemented across a combination

of physical, virtual, and cloud platforms. To achieve an optimized, holistic IT infrastructure, it is important to make the right technology choices across the middleware and associated management frameworks. Middleware technology provides common support services for distributed applications and enables seamless development, deployment, and management of enterprise IT assets. Well-known middleware services include database, web, application, messaging, and directory services. In addition to these essential services, advanced middleware capabilities can be derived from virtualization, containerization, and serverless computing. The flexibility and adaptability of the modern IT infrastructure allow it to meet the evolving needs of businesses and users, seamlessly incorporating new technologies and adapting to changing requirements. This dynamic nature ensures that the IT infrastructure remains efficient and effective in supporting the organization's goals, while also being agile and responsive to new opportunities and challenges in the market. As technology continues to evolve, the modern IT infrastructure will continue to change and transform, leveraging new innovations and best practices to remain at the forefront of business and technological advancements.

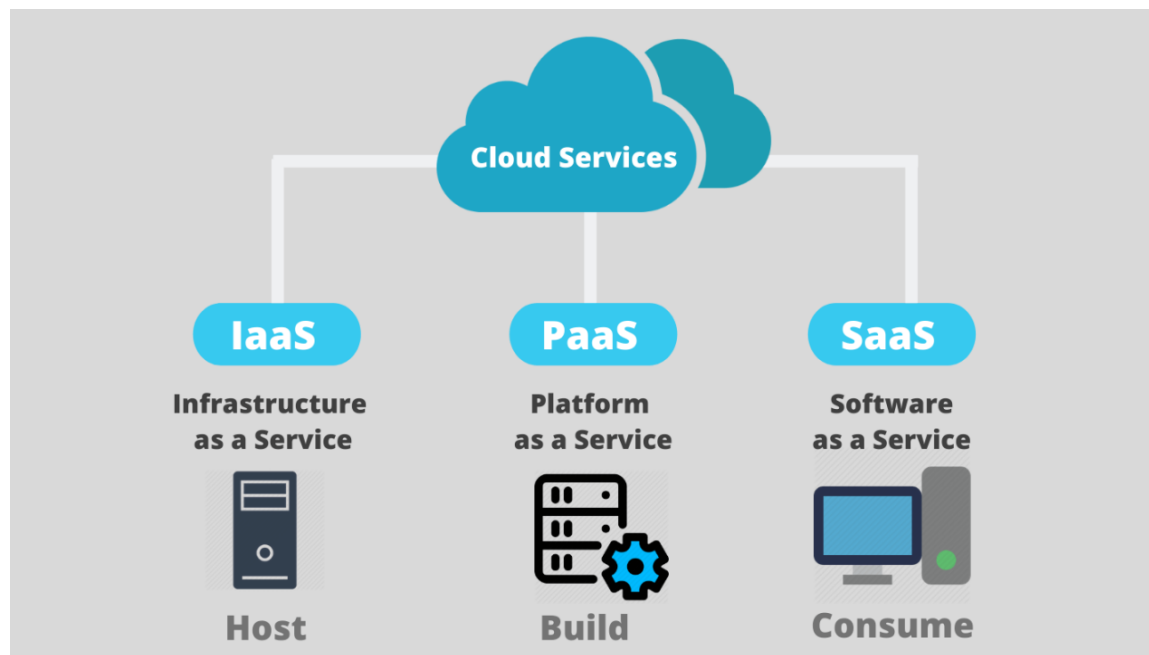


In the past decade, software technologies have transformed the way computing infrastructure is utilized. Virtualization has provided the means to dynamically partition computing resources across multiple, logically isolated execution environments. As a result, automatic workload distribution and consolidation has significantly improved the overall utilization of physical computing servers in

enterprise data centers. More recently, containerization has further enhanced the mobility of computing workloads by providing a lightweight packaging mechanism that can encapsulate the application and its runtime dependencies. Serverless computing represents the next step in the evolutionary process. It relieves the developer from the burden of managing middleware servers by executing event-driven functions in the cloud. As a result, the incremental movement of modern business applications towards a more atomistic, loosely coupled architectural style is encouraged and facilitated.

1.1. Definition and Evolution

Information technology (IT) infrastructure is designed to support and optimize business processes and operations. Traditionally, business applications rely on a stack of software components, including operating systems, middleware, and libraries, to be running on physical servers. However, the growing complexity of the IT infrastructure, along with accelerating technological advances, has redefined the concept of IT infrastructure. Today, IT infrastructure encapsulates the organizational foundation and components that enable the design, delivery, and management of business applications and services, as well as the processing and transmission of business information. Such infrastructure can be housed in traditional on-premises data centers, co-located facilities, or in the cloud. The cloud data center infrastructure can further be categorized as Infrastructure-as-a-Service (IaaS), Platform-as-a-Service (PaaS), or Software-as-a-Service (SaaS). Information technology (IT) infrastructure is designed to support and optimize business processes and operations. Traditionally, business applications rely on a stack of software components, including operating systems, middleware, and libraries, to be running on physical servers. However, the growing complexity of the IT infrastructure, along with accelerating technological advances, has redefined the concept of IT infrastructure. Today, IT infrastructure encapsulates the organizational foundation and components that enable the design, delivery, and management of business applications and services, as well as the processing and transmission of business information. Such infrastructure can be housed in traditional on-premises data centers, co-located facilities, or in the cloud. The cloud data center infrastructure can further be categorized as Infrastructure-as-a-Service (IaaS), Platform-as-a-Service (PaaS), or Software-as-a-Service (SaaS).



From the organizational perspective, IT infrastructure encompasses the roles, responsibilities, skills, and processes that contribute to the architecture, operation, and management of technology assets. Over the years, the industry has also seen pronounced evolutionary changes in the technological components of IT infrastructure. For a few decades, the mainframe computers and associated terminals defined the IT infrastructure. Subsequently, the proliferation of microcomputers, connected via local area networks (LANs), came to represent the new IT infrastructure paradigm. In more recent years, web services, virtualization, and grid computing have redefined IT infrastructure paradigms. The emergence and rapid adoption of mobile devices, social media, big data analytics, and cloud computing have further altered the organizational and technological components of the modern infrastructure. As a result, today's enterprises have a more diverse, distributed, and dynamic set of options for building and using IT infrastructure to support their business and operations.

2. Fundamentals of Virtualization

Virtual memory is a form of storage virtualization. Similarly, time sharing and hierarchical file systems enable various degrees of resource virtualization, allowing many users to believe they have their own dedicated computer. The explosive growth of the Internet was fueled in part by server virtualization, which enabled the deployment of large numbers of service providers' computers on modest hardware foundations. The term virtualization was first used in this context by Russell Kendall in 1966, in her description of the IBM CP-40 Time-Sharing Monitor in her oral history with IBM, in a publication by IBM about the monitor, and in her PhD dissertation. Since at least 1966, the capabilities of virtualization have been desired attributes of new or improved systems technologies without regard to their being

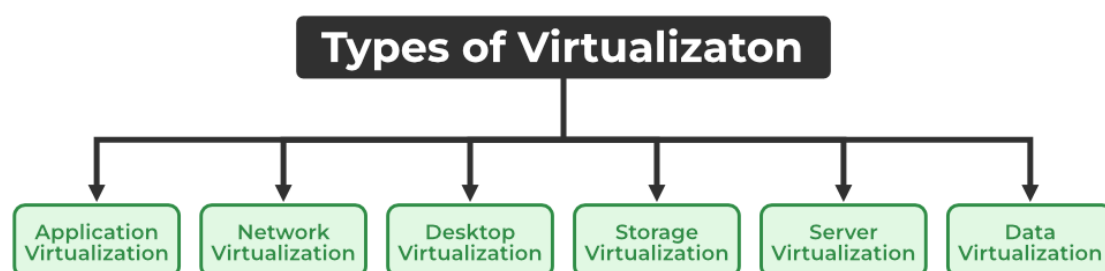
labeled as such. Virtualization in computers poses substantial challenges, because a single operating system image must manage the hardware resources of the physical computer, as well as the expectations of any number of owners who have authorized the system to operate in their respective service levels or environments.

Virtualization has ancient roots. The capacity of a mechanical device to perform a seemingly impossible feat with mirrors was labeled virtual because the reflected visual effect concealed the device's true nature. In computing, virtual memory was among the first feats of virtualization. Early large-scale integrated circuits had limited capacity to implement the memory called for by the von Neumann model, in which program instructions and data share a single customarily large memory. To enable the use of time-sharing operating systems running multiple user programs simultaneously, Tom Kilburn oversaw the implementation of virtual memory in the Manchester Atlas computer, completed in 1962. Programs larger than the true physical memory of the machine could be executed, with the operating system swapping program fragments between the memory and the magnetic drum backing store. The associated hardware and software techniques allowed program components to be moved in and out of the physical memory, and also protected the operating system and other programs from user errors and unauthorized access to each other's data. The concept of virtualization has deep historical roots, dating back to ancient times. It stems from the ability of a mechanical device to achieve seemingly impossible results with mirrors, creating a visual effect that hides the true nature of the device. In the realm of computing, virtual memory was one of the earliest manifestations of virtualization. The capacity of early large-scale integrated circuits was insufficient to support the memory requirements of the von Neumann model, where program instructions and data are stored in a single, typically large memory. In order to facilitate the operation of time-sharing operating systems that run multiple user programs concurrently, Tom Kilburn led the implementation of virtual memory in the Manchester Atlas computer, which was completed in 1962. This innovative approach enabled the execution of programs that exceeded the machine's actual physical memory, as the operating system could exchange program fragments between the memory and the magnetic drum backing store. The hardware and software techniques implemented permitted the movement of program components in and out of physical memory, while also safeguarding the operating system and other programs from user errors and unauthorized access to one another's data.

2.1. Types of Virtualization

Since containers share the same kernel, the applications running inside them must all use the same operating system, which restricts the use of containers for some types of workload. For example, a cloud computing provider could use containers to run a large number of web servers on a small number of physical machines. However, it would not be practical to use containers for customer virtual machines (VMs) running customer-controlled code unless all customers used the same operating

system. In addition, containers do not provide the same level of isolation as hardware virtualization (described in the following subsection). Malicious code running in one container could potentially attack the kernel and thereby gain control of the entire host. As a result, the use of containers is primarily confined to trusted areas of the cloud infrastructure, where administrative access is tightly controlled. Since containers have a very low overhead, they are widely used in cloud computing to improve resource utilization. Containers are revolutionizing the way software is developed and deployed. They provide a consistent environment for applications to run in, regardless of the underlying infrastructure, making it easier to move applications from one environment to another. This portability is a key reason why containers are so popular for cloud computing. In addition, containers have minimal overhead, making them an efficient way to utilize resources. Despite their benefits, it is important to carefully consider the security implications of using containers, as they do not provide the same level of isolation as hardware virtualization. It is essential to closely control administrative access to containers to prevent malicious attacks on the underlying host system. Nonetheless, the widespread adoption of containers in cloud computing highlights their value in improving resource utilization and facilitating the efficient deployment of applications.

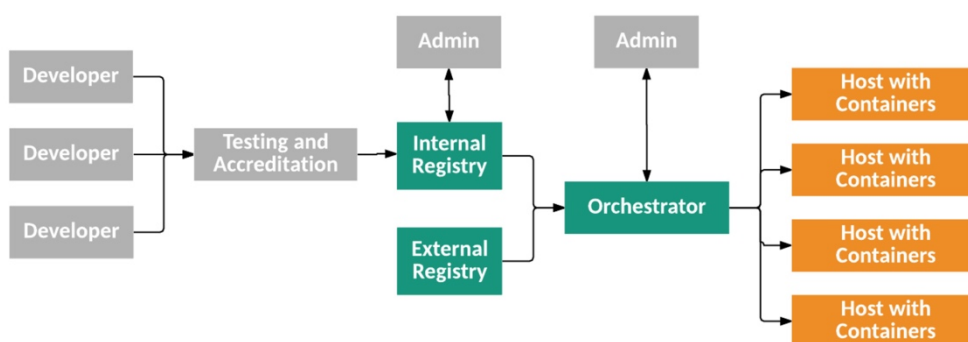


In the following section, we describe the process of virtualization and several types of virtualization that have played key roles in the development of cloud computing, with an emphasis on how they have enabled resource pooling and on the trade-offs that arise with achieving higher levels of resource utilization. In the past, the term "virtualization" referred specifically to operating system-level virtualization, which allows multiple isolated "containers" to be run on a single host. These containers all share the same operating system kernel, which is the core of the operating system and has privileged access to all of the hardware in the machine. This type of virtualization has the significant advantage that it has a very low overhead in terms of resource consumption—it requires only a small amount of memory and processor cycles to create a new container—allowing a large number of containers to be run on a single physical machine.

3. Containerization Technologies

The containerization of legacy applications has now become commonplace, in order to make it easier to modernize how the applications are deployed and run. Containerization allows software applications to be packaged with all the needed components, such as libraries and other dependencies, and to be quickly deployed across different environments. For large-scale cloud-based services, the efficient resource utilization, reduced management complexity, and faster service startup offered by containerization can contribute to lower operational costs. Consequently, containerization can be utilized to optimize existing cloud services and enable cloud-native applications to take full advantage of the cloud-computing paradigm. Containerization facilitates the seamless movement of applications across diverse IT environments, ensuring consistent operation regardless of location. This flexibility enables organizations to scale resources and improve performance while maintaining high levels of security. Furthermore, containerization streamlines the development and testing of applications, reducing time-to-market and enhancing overall competitiveness in the digital landscape. With its ability to abstract applications from underlying infrastructure, containerization also promotes greater agility and resilience, bolstering businesses' ability to adapt to changing market conditions and user demands. In addition, container orchestration platforms provide automation and self-healing capabilities, further optimizing resource utilization and minimizing downtime. As containerization continues to evolve, it is poised to become an indispensable tool for IT modernization and digital transformation initiatives.

Container Technology Architecture



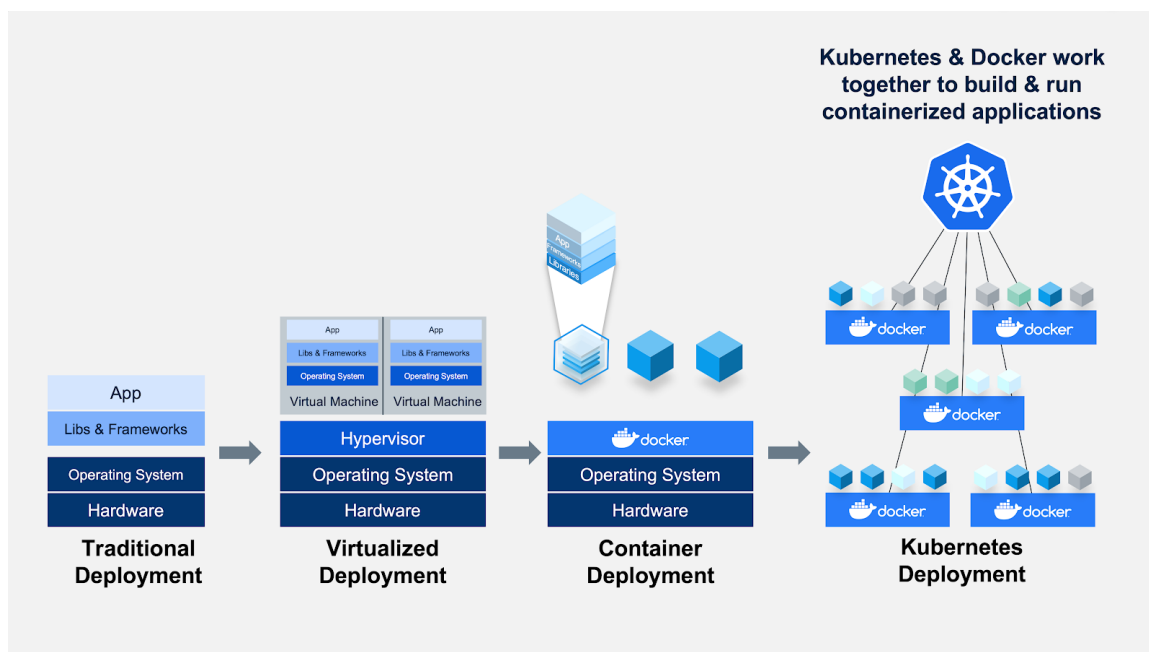
Virtual machines (VMs) need preinstalled full-OS (operating system) and sizeable system driver components that make VM generation, distribution, and startup slow. VMs generally occupy large storage capacity. Moreover, VM startup is a resource-intensive procedure at the host machine, commonly requiring many seconds to minutes. In contrast, containers can be started in a fraction of a

second because they utilize the host machine's base OS kernel, share system libraries and other components, and do not require system driver components. Containers are created based on images, and a container image is a standalone, executable package that includes everything needed to run a piece of software, including the code, the runtime, libraries, environment variables, and configuration files. The base OS kernel sharing enables containers to be much smaller in size compared to VMs, occupying much less storage space, which is one of the essential features for cloud services.

3.1. Docker and Kubernetes

Kubernetes is an open-source system for automating deployment, scaling, and management of containerized applications. It groups containers that make up an application into logical units for easy management and discovery. It is an open-source initiative and was started by Google. It was created on the back of Google's experience of running containers at scale internally. Since the release of Kubernetes, it has quickly become the leading platform for creating and managing container applications at enterprise scale. Kubernetes also has an ecosystem similar to Docker's, but because it is relatively newer compared to the Docker ecosystem, the number of tools and the level of maturity are not as expansive. In addition, most of the Kubernetes ecosystem tools are still in active development and some are experimental. One of the key advantages of Kubernetes is its ability to allow for the seamless scaling of applications. This means that as the demand for an application increases, Kubernetes can automatically scale the resources allocated to that application in order to meet the demand. This can be particularly useful for applications that experience fluctuating levels of traffic or demand. Kubernetes also provides a high level of flexibility in terms of deployment, allowing for different deployment strategies such as blue-green deployments or canary deployments. This can help to minimize downtime and reduce the risk of introducing bugs or issues during the deployment process. Another important aspect of Kubernetes is its ability to provide a consistent environment for applications to run in. This is achieved through the use of containers, which encapsulate all of the dependencies and libraries required for an application to run. By using containers, Kubernetes ensures that an application will run the same way regardless of the environment it is deployed in. This can be particularly beneficial in complex environments where applications need to run across multiple cloud providers or on-premise infrastructure. Furthermore, Kubernetes provides a robust set of networking capabilities that allow for efficient communication between application components. This is essential for microservices-based applications, where different parts of the application need to communicate with each other. Kubernetes provides built-in features for load balancing, service discovery, and network policies, making it easy to manage the network architecture of complex applications. In conclusion, Kubernetes offers a powerful and flexible platform for deploying and managing containerized applications. Its ability to automate deployment, scaling, and management, as well as its robust networking and deployment capabilities, make it a popular choice for organizations looking to

run applications at scale. While the ecosystem is still maturing, Kubernetes continues to evolve and improve, making it an important technology for modern application development and deployment.

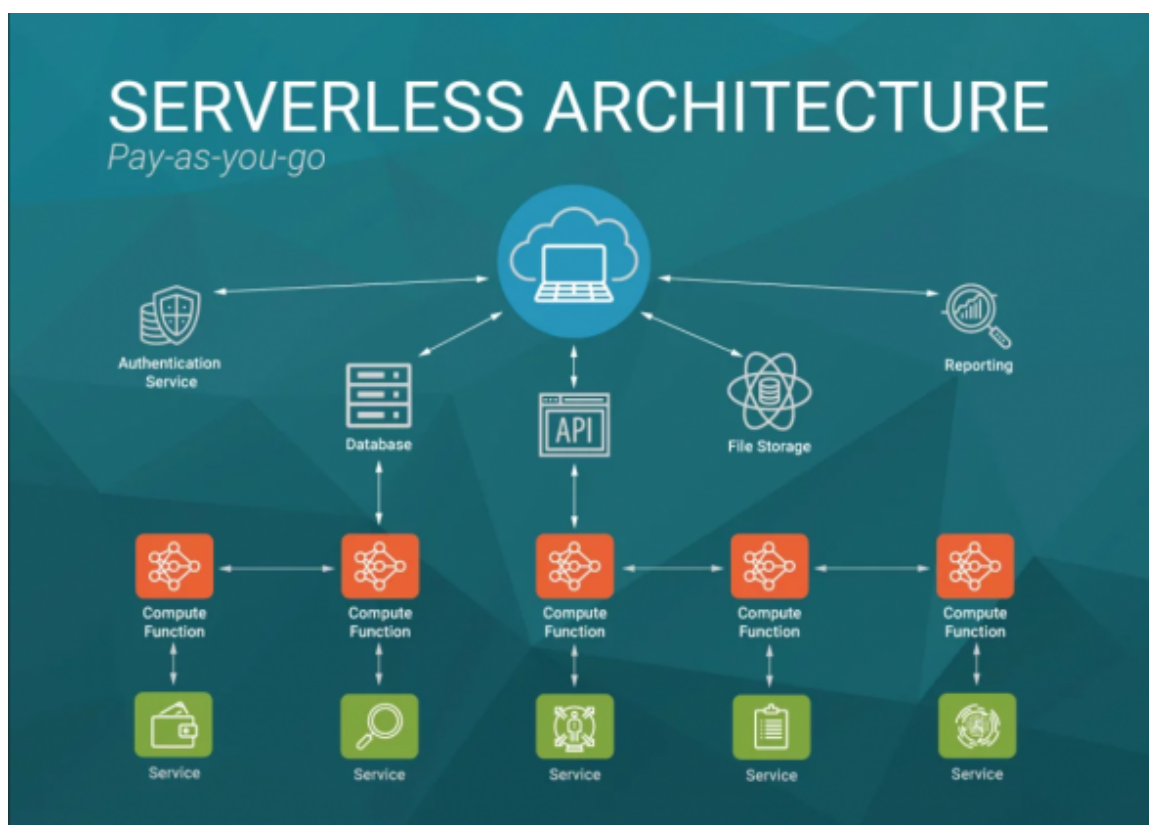


Docker is an open-source platform that automates the deployment of applications inside lightweight, software containers. It is a relatively new concept but has been popular because of the promise that containers hold - the ability to provide very easy portability of applications across different environments, similar to that of Platform as a Service (PaaS) offerings, but while providing this at Infrastructure as a Service (IaaS) level. Docker containers have great potential to address the age-old problem of software environment discrepancies between different parts of the development-to-production cycle. Docker has gained significant momentum over the last few years and has become the de facto standard for containers. As a result, an entire ecosystem has grown around Docker, comprising both open-source and proprietary tools that build, ship, and run containers.

4. Serverless Computing

The flaw in the abstraction provided by stateless, short-lived, and vendor-defined-use-case-based definition of serverless is that real-world applications usually have state, need long-running processes, and reuse existing code written for other deployment scenarios. Therefore, we propose a refinement of stateless in the form of ephemeral, which means that state is allowed to encapsulate and travel with the code. Additionally, the systems need to be designed statefully by recognizing the flow of data and activity around a software package and its associated external services, and then combining these into reproducible, distributable, and independently scalable units. This new definition enables us to explore further both to the direction of allowing stateful workloads with backing stores and long-running

processes and to the direction of leveraging the proposal as a guiding principle for application design and pattern recognition for popular use cases. In the subsequent sections, we present and elaborate on compositions of stateful serverless, cloud patterns that leverage this newly proposed definition, and properties. In addition, we delve into the implications of stateful serverless for modern cloud architectures and applications, as well as the broader ecosystem of services and technologies. We also discuss practical considerations and challenges in adopting a stateful serverless approach, along with potential solutions and best practices for mitigating these challenges in real-world scenarios. Moreover, we examine the impact of stateful serverless on security, compliance, and governance, and provide insights into how organizations can adapt their processes and controls to align with the stateful serverless paradigm. Lastly, we present case studies and use cases that showcase the benefits and advantages of adopting stateful serverless, with a focus on real-world implementations and tangible outcomes that demonstrate the value of this approach in various industries and domains.



After setting up the stage with the demonstration of the superiority, albeit complexity, of serverless computing, we now define serverless computing through commonly accepted attributes. Then, we elucidate serverless computing's key characteristics. Serverless computing is to cloud what client-side scripting is to website—promising simplification and increased focus on business logic. In serverless computing, the cloud execution environment is created on the fly for each function to run and is completely destroyed afterward. Traditionally, serverless means just cloud function as known from

commercial offerings by major cloud vendors. Our definition of serverless computing goes beyond functions and includes any short-lived and stateless cloud executable. These executables are orchestrated and usually combined with further modularization of programs in microservices.

4.1. Key Concepts and Benefits

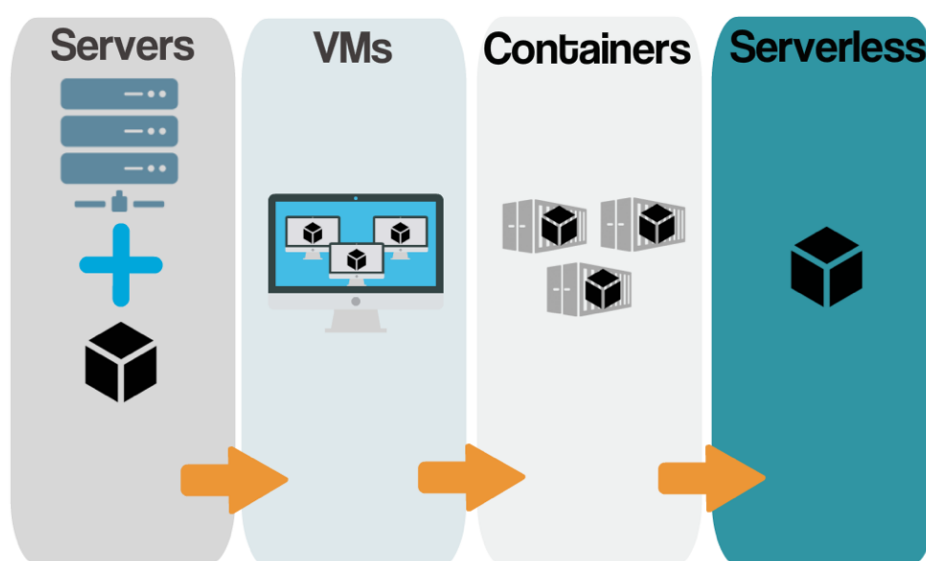
Modern IT infrastructure, whether it is located on-premises or in the cloud, offers a multitude of benefits that cannot be overstated. The improved resource utilization is one of the most significant advantages, as it enables organizations to make the most out of their existing infrastructure. Furthermore, the performance degradation is minimal, despite the vast increase in resource utilization. Additionally, the availability of software products and tools for the design, deployment, and operation of the new infrastructure is truly overwhelming. However, the transition from the old model to the new model carries inherent risks that must be carefully managed. To address this, the authors have put forward a decision framework that provides valuable guidance in this critical process. By establishing a structured evaluation process for the various aspects of the new models, organizations can make well-informed decisions. It is important to note that many of these decisions are not set in stone and may need to be revisited over time. The rapid pace of technological change is indeed a defining characteristic of modern IT infrastructure. One of the key advantages of modern IT infrastructure is its ability to boost resource utilization significantly. This heightened efficiency enables organizations to maximize the use of their infrastructure, resulting in increased productivity and cost savings. Even with this increased utilization, the performance of the infrastructure experiences only minimal degradation. Moreover, the vast array of available software products and tools for designing, deploying, and managing the new infrastructure can be quite overwhelming. However, the transition from the old model to the new model presents risks that must be carefully navigated. To aid in this process, the authors propose a decision framework to guide organizations through this critical transition. This structured method allows for a thorough evaluation of the various aspects of the new models, ultimately leading to well-considered decisions. It is important to recognize that many of these decisions are not set in stone and may need to be revisited over time. The rapid evolution of technology is a defining characteristic of modern IT infrastructure.

Virtualization is one of the key enablers of modern IT infrastructure. It refers to the creation of a virtual instance of a physical resource. This can include servers, networks, storage, and more. Each instance can then operate almost completely independently of the others on the same physical resource. The main benefit of virtualization is the vastly increased utilization of physical resources. Before virtualization, most servers operated at around 10-15% of capacity. Virtualization brought this number up to around 70%. Containerization further increased this to around 80-85%, as it has a smaller overhead for each instance. Serverless computing is the next step and has, in some radically forward-

looking organizations, eliminated the data center entirely. In such organizations, all key applications and pieces of infrastructure run in the cloud, operated by third-party vendors.

5. Integration of Virtualization, Containerization, and Serverless Computing

Then, a comprehensive and innovative strategy of enlightened serverless platooning is proposed to revolutionize the industry. This groundbreaking approach leverages the benefits of both serverless and microservice deployment and execution modes, effectively mitigating the accompanying trade-offs. Through a thorough analysis of platooning serverless processes, numerous patterns of their practical use are derived, providing invaluable insights for optimization. With the assistance of an extended decision-making approach, the most optimal platooning pattern can be tailored to fit specific situations or requirements, ensuring maximum efficiency and effectiveness. Addressing the drawbacks and challenges inherent in serverless computing, the concept of functionless microservices is introduced to elevate the level of control and awareness while mitigating potential issues, albeit at the cost of reduced coding speed. Moreover, the decision grid for the functionless microservice principle serves as a valuable tool to select the most appropriate mode of microservice process execution for identified tasks or requirements. This comprehensive framework can effectively guide the implementation phase, paving the way for unparalleled success and innovation.



Ultimately, this approach fundamentally transforms the landscape of serverless platooning, ushering in a new era of optimized and harmonious industry operations. This innovative and comprehensive framework seeks to redefine the industry landscape by offering unparalleled insights into the optimal use of serverless platooning. The proposed strategy aims to tackle the challenges associated with serverless and microservice deployment and execution modes, while simultaneously maximizing efficiency. Through an in-depth analysis of platooning serverless processes, a multitude of practical

usage patterns are identified, providing invaluable insights for optimization. Additionally, an extended decision-making approach is proposed to customize the platooning pattern according to specific situations or requirements, ensuring maximum effectiveness. The concept of functionless microservices is introduced to address the inherent drawbacks and challenges in serverless computing, with the aim of maximizing control and awareness while mitigating potential issues. Furthermore, the decision grid for the functionless microservice principle serves as a valuable tool to select the most appropriate mode of microservice process execution for identified tasks or requirements. This comprehensive approach sets the stage for unprecedented success and innovation, fundamentally changing the landscape of serverless platooning and ushering in a new era of optimized and harmonious industry operations.

To begin with, decision grids for serverless computing are presented. The first serverless decision grid is for process analysis. It answers the question of whether an identified task is suitable for serverless deployment. The second decision grid helps to select an appropriate serverless platform according to derived or decided requirements for the infrastructure. In case of several available platforms, or some potential disadvantages of lock-in effect or single-vendor dependency, this decision grid can be utilized with the goal of minimizing negative consequences.

6. Resource Utilization and Performance Optimization Strategies

The third rule of thumb is to encourage the automatically scalable distributed application to voluntarily reduce its scale when it is idle. The feedback loop of the rule requires enhancement of the visibility of the application and is a precondition of the loop. The fourth rule of thumb is to simplify the function of the serverless platform so that the resource allocation decisions related to functions could be rationalized. Despite the existence of these rules of thumb, there is always the danger of making irrational resource allocation decisions. The emergence of fog computing and the popularity of serverless computing worsen the situation as the relevant literature do not provide sufficient guidance for these new developments. In this section, we aim to fill this gap by providing a decision framework which helps IT infrastructure managers to make rational resource allocation decisions under both the virtualization scope widening enabled fog scenario and the prevalent function of serverless computing. With this framework, IT infrastructure managers can face the massive amount of available computing cores with a clear mind. This can also significantly impact the overall functioning of their operations and lead to more efficient resource allocation and scalability. The framework incorporates various feedback mechanisms, including real-time resource monitoring and usage analytics, enabling IT infrastructure managers to understand the patterns of resource consumption and optimize the allocation accordingly. Moreover, it facilitates adaptive scaling of the distributed application by providing insights into when and how to reduce scale during idle periods. This proactive approach to resource management ensures that the infrastructure is used optimally, minimizing waste and

maximizing efficiency. Additionally, the framework integrates with serverless platforms to streamline resource allocation decisions related to functions, leveraging advanced algorithms and predictive analytics to rationalize utilization. By simplifying the complexity of serverless computing, the framework empowers IT infrastructure managers to make informed decisions that align with the organization's objectives and optimize the overall performance of the infrastructure.

Cloud and fog computing have created an infinite perimeter for infrastructure management. Along with virtualization and containerization, abundance of distributed computing applications have resulted in a huge set of computing cores which could be provisioned. To make manageable decisions for such a complex infrastructure, this chapter has stated four rules of thumb. The first one is to widen the scope of virtualization. The expanded scope includes not only the virtualization of functions and processes, but also the virtualization of data and network. The second rule of thumb is to combine containerization with virtualization knowledgeably. By doing this, the complexity introduced by containerization can be managed while taking advantage of the benefits brought by containerization.

7. Decision-Making Framework for IT Infrastructure Selection

In this section, a comprehensive decision-making framework is proposed to facilitate organizations' IT infrastructure selection to achieve an optimal balance among conflicting objectives. This framework can be used to answer the question: Which combination of virtualization, containerization, and serverless computing is the best for an organization to achieve an efficient, scalable, agile, and cost-effective modern IT infrastructure? To this end, the objectives, constraints, and interrelationships relevant to the infrastructure options need to be carefully identified and modeled. In addition to the generic decision criteria, the specific requirements of the applications running in the organization's IT environment should also be considered during the decision-making process. Furthermore, the level of maturity and readiness of the organization in terms of technology, skills, culture, and governance should also be taken into account. The decision-making framework provides a systematic and structured approach for organizations to evaluate and select the most suitable IT infrastructure options based on their unique needs and capabilities. By considering a wide range of factors, including technical, operational, and strategic considerations, organizations can make informed decisions that align with their overall business objectives and IT goals. This approach helps organizations avoid the pitfalls of adopting an IT infrastructure that does not fully meet their needs or is not compatible with their existing systems and processes. Additionally, the framework enables organizations to identify potential risks and challenges associated with different infrastructure options and develop strategies to mitigate these risks. In doing so, organizations can enhance their overall IT capabilities and position themselves for future growth and success.

Given the diverse and evolving nature of modern IT workloads, technology platforms, and organizational structures, it is unrealistic to believe that one-size-fits-all infrastructure solution is available. Rather than seeking to find the best infrastructure for the entire IT environment, it is proposed that the decision-making be taken at the segment or workload level to allow for differing requirements and constraints to be accounted for. Since there are many possible combinations of virtualization, containerization, and serverless computing options, a comparative assessment or candidate solutions should be performed to identify the best option that balances performance, resource utilization, agility, and cost. Furthermore, iterative, incremental, and feedback-driven approaches should be adopted given the dynamic nature of the technology and competitive environment. The need for adaptability in incorporating cloud computing and edge computing is apparent to meet the demand for high-speed processing, data storage, and real-time analytics. This age of digital transformation emphasizes the importance of aligning IT resources with specific business needs, allowing for the efficient use of resources, improved scalability, and reduced costs. Embracing a flexible infrastructure strategy enables organizations to successfully navigate the complex and ever-changing IT landscape, ensuring that they remain competitive and agile in an increasingly digital world.

7.1. Key Considerations

When transforming to an IT infrastructure supporting a comprehensive, intelligent, and efficient data ecosystem, it is vital to make the right technology choices. Modern IT infrastructure has become complex with various forms of computing, such as virtual machines, containers, and serverless functions, as well as distributed computing paradigms, such as edge, fog, and cloud. In addition to designing appropriate computing approaches at different layers, including edge, fog, core, and cloud, it is also essential to make the right computing stack choices at each layer. To facilitate stakeholders, especially those without deep technical knowledge in IT infrastructure, to make the right computing stack choices, we propose a decision framework as a guide. The decision framework considers six key sets of factors, including technology, strategy, quality of service, development, cost, and environment. For each set of factors, a number of key rules are defined to provide clear decision-making implications. The decision framework aims to help organizations make effective decisions that optimize resource utilization and performance. This comprehensive framework provides a structured approach to evaluating the multitude of options and considerations that come with developing and managing a modernized IT infrastructure, ensuring that the choices made align with the organization's overall goals and objectives. Organizations can leverage this guide to ensure that their IT infrastructure is not only efficient but also strategically aligned with their business operations and future growth plans. This approach empowers stakeholders to navigate the complexities of IT infrastructure decisions with increased confidence and understanding, leading to more successful and impactful outcomes.

The decision framework encompasses six key considerations. The first one is technology, as it is vital to ensure that modern technologies suitable for current and upcoming workload requirements. Secondly, strategy is critical as computing choices should be aligned with organizational strategic directions. Quality of service should be considered at every stage of computing design and deployment to ensure that stringent SLA requirements of mission-critical applications are satisfied. Development ease and speed can affect the actual adoption of selected computing stacks. Cost implications of different computing choices, in terms of both infrastructure support and application execution, should be properly assessed. Lastly, environmental impacts, such as computing power and energy efficiency, play a significant role when making moral computing choices to support sustainable development. By following the proposed decision framework, an organization can make informed and intelligent decisions to deploy the most appropriate computing stacks at each layer of the modern IT infrastructure. In this way, the resource sharing and data interaction across the intelligent data ecosystem can be optimized to facilitate the implementation of intelligent algorithms and the operation of intelligent applications. The consideration of technology takes into account not only existing technologies, but also the potential for future technological advancements to meet the anticipated demands of the organization. Strategic alignment is crucial not just in terms of overarching organizational goals, but also with regard to the specific needs and priorities of different departments and teams. Quality of service is essential to ensure that the computing environment consistently meets the needs of the organization and its stakeholders. The ease and speed of development can have a significant impact on the success of computing initiatives, as the ability to quickly and effectively deploy new solutions is crucial in today's rapidly evolving digital landscape. Cost implications must be carefully evaluated, taking into account not just the initial investment, but also the ongoing expenses associated with maintaining and using the chosen computing solutions. Environmental impacts are an increasingly important consideration, with a focus on minimizing energy consumption and reducing the carbon footprint of computing operations. By carefully considering these elements, organizations can make informed decisions that lead to the successful deployment of the most appropriate computing stacks for their needs. This in turn enables the optimization of resource sharing and data interaction across the intelligent data ecosystem, supporting the implementation and operation of intelligent applications and algorithms in a sustainable and effective manner.

8. Case Studies and Best Practices

We use three case studies to demonstrate the operational and environmental benefits of the proposed decision framework when integrating virtualization, containerization, and serverless computing. The first case study involves a global shipping company headquartered in Asia. Its traditional IT infrastructure consisted of separate server clusters for running various enterprise applications. The second case study concerns a larger-scaled international logistics company also based in Asia. Its

modern IT infrastructure implemented a private cloud built with OpenStack to orchestrate virtualization and containerization. The last case study is taken from the public cloud domain, involving a listed e-commerce company headquartered in Asia. It adopted serverless computing for frontend development and utilized containers to enhance easy and efficient deployment on the serverless architecture. By examining these case studies, we can gain a deeper understanding of the operational and environmental advantages that can be achieved through the integration of virtualization, containerization, and serverless computing. Each of these technologies offers unique benefits and challenges, and by exploring their practical applications in real-world scenarios, we can better understand how they can be leveraged to drive innovation and efficiency in modern IT infrastructure. The global shipping company's adoption of separate server clusters highlights the traditional approach to enterprise applications, while the logistics company's use of OpenStack to orchestrate virtualization and containerization demonstrates a more modern and scalable solution. Additionally, the e-commerce company's embrace of serverless computing for frontend development underscores the shift towards more agile and resource-efficient deployment strategies. Overall, these case studies provide valuable insights into the benefits and considerations of integrating virtualization, containerization, and serverless computing, and serve as compelling examples of the potential impact of these technologies on operational efficiency and environmental sustainability. The lessons learned from these real-world implementations can inform and inspire future decision-making in the adoption and implementation of these innovative IT solutions.

Some case studies and best practices relevant to the real-world implementation of the proposed decision framework detailed in the previous chapter are elaborated. Best practices for virtualization, containerization, and serverless computing from prominent cloud service providers are summarized and highlighted. For each deployment scenario, the most suitable modern computing technique is recommended based on the developed decision rules. A step-by-step guide for the deployment of each scenario is also provided such that IT professionals without much knowledge of a specific technique can successfully use the guidance to carry out the deployment in a real environment. Finally, some general best practices of the integration of virtualization, containerization, and serverless computing to develop and maintain a modern IT infrastructure are listed for reference. In addition to the above, it is important to understand the key aspects of each modern computing technique, including performance considerations, scalability, and potential challenges. By examining these aspects, IT professionals can make informed decisions regarding the deployment of virtualization, containerization, and serverless computing in their specific environments. Furthermore, the role of automation and orchestration in streamlining the deployment and management of these techniques is explored, with a focus on best practices for ensuring efficiency and reliability in operations. Furthermore, real-world case studies are presented to illustrate the successful implementation of virtualization, containerization, and serverless computing in diverse business contexts. These case studies provide valuable insights into the practical

benefits and challenges faced by organizations during the adoption of modern computing techniques. By examining these real-world examples, IT professionals can gain a deeper understanding of the potential impact and outcomes associated with the deployment of virtualization, containerization, and serverless computing. Moreover, the importance of security and compliance in the context of modern IT infrastructure is emphasized, with a focus on best practices for ensuring the integrity and confidentiality of data and applications. By addressing these critical security considerations, organizations can effectively mitigate risks and vulnerabilities associated with virtualization, containerization, and serverless computing, thereby safeguarding their digital assets and maintaining regulatory compliance. Overall, the expansion of this decision framework provides comprehensive insights and practical guidance for IT professionals seeking to leverage modern computing techniques in their organizations. The detailed case studies, best practices, and deployment guidelines serve as valuable resources for implementing virtualization, containerization, and serverless computing in today's dynamic and evolving IT landscape.

9. Challenges and Future Directions

As a reflection, we argue that the design and planning of modern IT infrastructure need to shift from a technology-oriented pattern to a business-driven one, with more considerations on the IT service value chain and a modular, layered architecture. The combination and convergence of infrastructure technologies call for a more holistic view and innovative, open platforms that support dynamic composition and adaptation. In terms of research directions, we advocate more work on pattern-based best practices, intelligent decision engines, collaborative frameworks, and open, adaptive platforms. Furthermore, the potential impact from emergent technologies such as AI (Artificial Intelligence) and Blockchain should also be considered and explored. Last, we also propose several key areas for future research and development. In terms of a business-driven approach to modern IT infrastructure design and planning, it is important to emphasize the need for a shift in perspective towards the IT service value chain and a modular, layered architecture. The combination and convergence of infrastructure technologies require a more holistic view and the development of innovative, open platforms that support dynamic composition and adaptation. Research efforts should focus on pattern-based best practices, intelligent decision engines, collaborative frameworks, and open, adaptive platforms. Additionally, the potential impact of emergent technologies such as AI (Artificial Intelligence) and Blockchain should be thoroughly considered and explored. Lastly, we propose several key areas for future research and development to address the evolving needs of modern IT infrastructure.

This paper specifically focuses on addressing the current state, recent development, challenges, and future directions in the domain of IT infrastructure through a thorough synthesis and reflection. Our main emphasis is on the seamless integration of virtualization, containerization, and serverless

computing while establishing a comprehensive decision framework. The realm of modern IT infrastructure has experienced significant progress and pivotal advancements, especially in the areas of virtualization, containerization, and serverless computing. However, these transformative technologies have predominantly been implemented in rather isolated manners, leading to their unique benefits not being fully leveraged. Consequently, this has resulted in less-than-optimal infrastructure design and operational configurations with regard to resource utilization and performance, particularly in the age of distributed and hybrid clouds. To overcome these obstacles, we put forth a comprehensive decision framework that encompasses both strategic and tactical considerations, and we offer guidance through a six-step decision flow. Furthermore, we comprehensively analyze various related research endeavors and industry practices in alignment with the proposed framework and decision flow. This comprehensive analysis allows for a thorough understanding of the challenges and opportunities presented by the integration of virtualization, containerization, and serverless computing in the realm of IT infrastructure, particularly in the context of modern cloud computing environments. Through in-depth exploration and elucidation of these topics, we seek to provide valuable insights and strategies for organizations seeking to optimize their IT infrastructure and leverage the full potential of these innovative technologies in a cohesive and integrated manner.

10. Conclusion

In the era of digital transformation, modern IT infrastructure that comprises in-house data centers, private and public clouds, edge computing, and their combinations has become increasingly diverse and complex. As more infrastructure techniques evolve, decision-makers may have questions, such as "What are the roles, the strengths, and the weaknesses of different evolving techniques, such as virtualization, containerization, and serverless computing, in modern IT infrastructure? How can I be informed of the performance, the cost, and the risk of these techniques? Based on this information, what can be the best techniques for the tasks that our organizational units need to carry out?" To address such questions, this paper develops a decision framework that is based on advanced models, conducting decision optimization toward the goals of organizational units with the involvement of internal IT staff, external vendors, and cloud service brokers. The decision framework aims to provide a comprehensive and systematic approach to evaluating and selecting the most suitable infrastructure techniques, taking into account performance, cost, and risk factors. Through the integration of advanced models and the input of internal IT staff, external vendors, and cloud service brokers, the decision framework seeks to align with the specific goals and requirements of organizational units, ultimately leading to informed and beneficial infrastructure decisions.

In this particular document, our team has put forward a comprehensive decision framework for modern IT infrastructure. This framework seamlessly integrates virtualization, containerization, and

serverless computing. The decision framework that we have proposed is comprised of five distinct phases: objective setting, candidate techniques selection, performance risk evaluation, best technique determination, and prototype implementation. Throughout these stages, decision-makers receive support from a variety of purpose-specific models, which include performance, cost, risk, and combined models. The effectiveness of these models in assisting decision making is demonstrated within the context of two specific use cases. Furthermore, we also delve into the collaboration between internal IT staff, external vendors, and cloud service brokers in the decision-making process. The implementation and long-term usage of this decision framework are also subjects of discussion.

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